

Barking, Havering and Redbridge Better Care Fund Plan 2017-19

Overview and Scrutiny Committee 26 September 2017





Our vision for Health and Social Care is to accelerate improved health and wellbeing outcomes for the people of Barking and Dagenham, Havering and Redbridge and deliver sustainable provision of high quality health and wellbeing services.

To the individual, the system will feel seamless and responsive to their needs. There will be clear information and advice about how to access services and ensure that they receive the right place, all of the time. Those working in health and wellbeing, including other critical support services such as local authorities, community care, public health and the voluntary sector will be members of a community of care driven by a shared vision.

This Better Care Fund plan allows us to set out greater level of detail about how this vision will be delivered. For the first time, the three borough's plans will join together to create a clear, unified approach with a series of common aims, while also retaining the local differences that reflect the differing nature, demography and demand that our areas dictate. This joint approach is the practical first step towards the planned move towards the plans set out in our Strategic Outline Case in November 2016 for an Accountable Care System for this area.

Joint BCF Plan – Common Themes



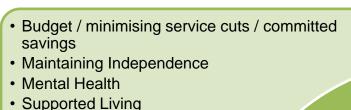
Hospital Discharge Teams

Home First

Localities

Intermediate Care

The planned activity and spend areas are all based within four key themes, set out to match the funding directives and national guidance requirements. These are represented as follows:



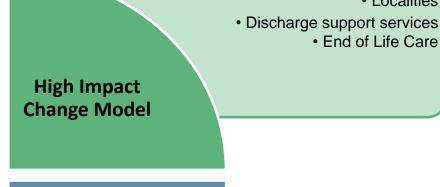
Residential and Nursing Care

Protecting
Social Care &
Maintaining
Independence

Market

Development &

Sustainability



- Market Position Statement
- Provider Rates
- Market Planning & Capacity
- Supporting the Voluntary Sector
- Workforce Development
- Direct Payments / Personal Assistants / ISF

Prevention & Managing Demand

- · Assistive technologies
- Equipment & Adaptations
- Disabled Facilities Grant
 - Community Front Door
 - Carers
 - Dementia
 - Information & Advice
 - Social Prescribing
- Low level prevention & intervention services

Narrative Plan



This single narrative plan, covering the BHR area:

- reflects our strong history of collaborative working across BHR
- builds on BHR ICPB direction of travel for closer integration of both commissioning and service delivery, to improve outcomes for local people.
- describes how the BCF effectively precedes the move to a shadow joint commissioning budget to support providers to come together to deliver integrated care in the context of an Accountable Care System.
- builds upon previous years of BCF planning
- recognises both national and local challenges, including affordability challenges for social care and health.
- sets out how the funding streams BCF, iBCF and the Social Care Grant meet the conditions, including:
 - stabilisation of the home care and residential care markets,
 - · improving discharge arrangements and
 - supporting the structural deficit in social care funding
- sets out the position on Protection of Adult Social Care, required by the guidance and which recognises that –
 - people's health and wellbeing are generally managed best closer to home, with very occasional admissions to acute hospital settings when necessary
 - without the full range of adult social care services being available, the local health system would quickly become unsustainable
 - adult social care services are fundamental to the delivery of our ambition to deliver the right care and support, in the right place, first time
- is supported by separate Finance and Metric template submissions for each Borough

Narrative Plan - 2



The Plan is set against a backdrop of:

- substantial reductions in social care budgets over several years
- a sustained reduction in available resources at a time of demand growth
- investment in social care supports whole system flow and reduction of Delayed Transfers of Care
- delays due to social care are routinely at negligible levels
- the BHR NHS financial position and the associated recovery plans, which have the potential to impact upon this plan and the allocation of spending within it
- on-going transformation and savings plans in place across the local authorities
- residential care provider market instability, capacity and pricing issues
- challenges in both acute trusts (BHRUT, Barts)

In light of the BHR Integrated Care Partnership vision and direction of travel, a staged approach is to be adopted which will allow the detail of our joint plan to evolve and develop through 2017/18 and be implemented in 2018/19.

Within this plan, we look both at the immediate progress to be made, and towards the bigger picture for our health and care system. The Accountable Care System work is gathering pace as it becomes clearer as to how it will work, what is involved and the changes that will be required.

The development of Localities builds upon the Integrated Localities work undertaken in previous years through BCF where social work and community health teams are co-located and working well together.

It is expected that BCF will, in due course, be managed through the Joint Commissioning Board as a part of the deeper commissioning relationships and shift to Accountable Care. It will still fall to Health and Wellbeing Boards to provide the final sign off.

BHR Joint Funding / Source of Funding - 2017/18 and 2018/19 BHR Partnership Better care, better lives, together



	CCG	Improved	Local			CCG	Improved	Local			
	Minimum	•				Minimum	Better Care	Authority			
	Contribution	Fund	Contribution	Grand Total		Contribution	Fund	Contribution	Grand Total		
	2017/18 Expenditure (£'000)					2018/19 Expenditure (£'000)					
High Impact Change Model	31,385	1,920	802	34,107		31,942	2,011	802	34,755		
Discharge Team	2,209	249		2,458		2,166	-		2,166		
Enablers for integration		1,117		1,117			1,481		1,481		
Home First		433		433			350		350		
Intermediate care	18,895	121	702	19,718		17,980	180	702	18,862		
Locality Teams	9,236			9,236		10,747			10,747		
Mental Health	1,045		100	1,145		1,049		100	1,149		
Market Development & Sustainability		5,732		5,732			6,942		6,942		
Placement Pressures		751		751			1,292		1,292		
Provider Rate Reviews		4,981		4,981			5,650		5,650		
Prevention & Managing Demand	7,309	1,039	5,517	13,865		6,420	1,135	5,932	13,487		
Assistive Technologies		158	470	628			50	470	520		
Care Act		360		360			460		460		
Carers	625		282	907		625		282	907		
Community Front Door	3,406			3,406		3,531			3,531		
Demand Management	2,450	171		2,621		1,423	200		1,623		
DFG			4,765	4,765				5,181	5,181		
Enablers for integration	641			641		653			653		
Equipment	187	350		537		187	425		612		
Protecting Social Care & Maintaining											
Independence	8,292	5,740	672	14,705		9,517	9,320	672	19,509		
Budget Protection	1,723	2,868		4,591		2,841	5,320		8,161		
Care Act	1,260			1,260		1,284			1,284		
Carers	130			130		130			130		
End Of Life	105			105		105			105		
Locality Teams			672	672				672	672		
Packages of Care	4,902	2,873		7,775		4,985	4,000		8,985		
Supported Living	172			172		172			172		
Grand Total	46,986	14,432	6,991	68,408		47,878	19,409	7,406	74,693		

BHR Joint Funding - 2017/18 and 2018/19



	2017/19 5	Total 2017/18	2017/18 2018/19 Expenditure (£'000) Total						
	2017/18 Expenditure (£'000) Barking &			Expenditure		Barking &	xpenditure	penditure (£ 000)	
	Dagenham	Havering	Redbridge			Dagenham	Havering	Redbridge	Expenditure (£'000)
High Impact Change Model	10,583	13,043	10,481	34,107		11,191	12,983	10,582	34,755
Discharge Team	651	849	958	2,458		651	600	916	2,166
Enablers for integration	1,117			1,117		1,481			1,481
Home First	.,	433		433		.,	350		350
Intermediate care	7,888	6,124	5,706	19,718		8,130	6,278	4,454	18,862
Locality Teams	,	5,636	3,599	9,236		,	5,756	4,991	10,747
Mental Health	928	,	217	1,145		928	,	221	1,149
Market Development & Sustainability	1,592	1,731	2,409	5,732		2,150	1,792	3,000	6,942
Placement Pressures		751		751			1,292		1,292
Provider Rate Reviews	1,592	980	2,409	4,981		2,150	500	3,000	5,650
Prevention & Managing Demand	3,174	4,462	6,229	13,865		3,375	3,483	6,629	13,487
Assistive Technologies	470	158		628		470	50		520
Care Act			360	360				460	460
Carers	777	130		907		777	130		907
Community Front Door			3,406	3,406				3,531	3,531
Demand Management		2,621		2,621			1,623		1,623
DFG	1,391	1,553	1,822	4,765		1,517	1,680	1,984	5,181
Enablers for integration			641	641				653	653
Equipment	537			537		612			612
Protecting Social Care & Maintaining									
Independence	6,409	3,424	4,871	14,705		7,521	5,907	6,082	19,509
Budget Protection	1,970	2,620		4,591		3,070	5,091		8,161
Care Act	628	632		1,260		640	644		1,284
Carers			130	130				130	130
End Of Life	105			105		105			105
Locality Teams	672			672		672			672
Packages of Care	3,034		4,741	7,775		3,034		5,952	8,985
Supported Living		172		172			172		172
Grand Total	21,759	22,660	23,990	68,408		24,237	24,165	26,292	74,693

Havering Funding / Source of Funding - 2017/18 and 2018/19



1	CCG Minimum	Improved Better Care	Local Authority			CCG Minimum	Improved Better Care	Local Authority			
	Contribution		Contribution	Grand Total		Contribution		Contribution	Grand Total		
	20	2017/18 Expenditure (£'000)					2018/19 Expenditure (£'000)				
High Impact Change Model	11,538	803	702	13,043		11,751	530	702	12,983		
Discharge Team	600	249		849		600	-		600		
Home First		433		433			350		350		
Intermediate care	5,301	121	702	6,124		5,396	180	702	6,278		
Locality Teams	5,636			5,636		5,756			5,756		
Market Development & Sustainability		1,731		1,731			1,792		1,792		
Placement Pressures		751		751			1,292		1,292		
Provider Rate Reviews		980		980			500		500		
Prevention & Managing Demand	2,580	329	1,553	4,462		1,553	250	1,680	3,483		
Assistive Technologies		158		158			50		50		
Carers	130			130		130			130		
Demand Management	2,450	171		2,621		1,423	200		1,623		
DFG			1,553	1,553				1,680	1,680		
Protecting Social Care & Maintaining											
Independence	2,527	897		3,424		3,657	2,250		5,907		
Budget Protection	1,723	897		2,620		2,841	2,250		5,091		
Care Act	632			632		644			644		
Supported Living	172			172		172			172		
Grand Total	16,645	3,761	2,255	22,660		16,961	4,822	2,382	24,165		



Overview and Scrutiny Committee is asked to:

- Note that a single, three-borough plan has been submitted, mirroring the bigger picture for Accountable Care in BHR
- Note the intention for BHR Joint Commissioning Board oversight